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Evaluating Application of Innovative Technologies to the Operation of a Wastewater Treatment Plant

John Eick

ARDADIS Gheraghty & Miller, Inc. P.O. Box 13109
Research Triangle Park, NC 27709

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and troubleshooting of the new A	AWTP.	•	1
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Appendix

A Student Evaluations

1.0 Introduction

The U. S. Marine Corps Base, Camp Lejeune and Marine Corps Air Station, New River have historically operated several decentralized basic secondary wastewater treatment plants to treat industrial and domestic wastewater generated at these facilities. This practice ended in 1998 with the completion of a centralized 15 million gallons per day Advanced Wastewater Treatment Plant (AWTP) and the subsequent diversion of wastewater to the new facility. The AWTP included tertiary treatment processes designed to protect the nutrient-sensitive nature of the receiving stream, the New River. Innovative technologies employed at the AWTP include the A²O Process for nitrogen and phosphorus removal, the Autothermal Thermophilic Aerobic Digestion (ATAD) Process for biosolids stabilization, and an ultraviolet (UV) unit for disinfection. With these innovative technologies, the new plant has the capability to comply fully with stringent State of North Carolina effluent standards.

Existing operations staff, experienced with the basic biological treatment techniques of the previously existing facilities, needed additional training to support operation of the new facility and optimize capabilities on the innovative technologies cited above. To meet this need, ARCADIS Geraghty & Miller, supported by its subcontractor, Stearns & Wheler, developed a 30-hour training program focused on the unit operations pertinent to Camp Lejeune's AWTP. The training program was designed to provide operators with theoretical and practical knowledge including theory of operation, operational strategies, and troubleshooting techniques for the plants innovative technologies. The program was presented to 55 personnel in the Fall of 1998 following startup of the AWTP in late summer 1998. This arrangement provided opportunity for participants to bring specific issues or questions encountered during startup of the AWTP to the training program (to the benefit of all) and facilitated assessment of the training program by the instructors, attendees and other interested parties. Opportunity was also included for feedback from participants at the conclusion of each week long training session. Comments of both instructors and participants are included below and appended to this report. A one day follow up session was held Jan 19, 1999 to conclude training material reviews not completed earlier and provide a forum for discussion of specific operational issues. Comments pertaining to that session are also included below.

The 55 participants were divided into three groups of 20 to 30 personnel each. Participants included AWTP operations and management personnel and representatives from other Department of Defense and State of North Carolina organizations. Class rosters for each group are included in Tables 1, 2 and 3. Each group received instruction through classroom lectures based on the materials assembled for the training program and exercises designed to involve participants in practical applications specific

to Camp Lejeune's AWTP. Each participant was provided a notebook, included herein by reference, with all training materials including copies of completed exercises. A total of 60 hard copies of the training program were delivered to Camp Lejeune along with one copy to the Air Force. Electronic copies of the training program were also provided in compact disc format, which will allow printing of additional copies as the need arises. Each participant was awarded a certificate, similar to Figure 1, indicating satisfactory completion of 30 hours of "operation theory and practice instruction for advanced wastewater treatment, including biological nutrient removal, ultraviolet disinfection, and Class A biosolids treatment."

This project, "Evaluating Application of Innovative Technologies to the Operation of a Wastewater Treatment Plant," was accomplished under U.S. Air Force contract No.F08637-95-D6003 with Acurex Environmental Corporation (now ARCADIS Geraghty & Miller).

Table 1
Advanced Wastewater Treatment Plant Training Roster
October 19-23, 1998

Name	Organization
Everett Douglas Yopp	Wastewater
Billy B. Carlyle	Wastewater
Richard L. Charett	Wastewater
Gregory H. Wright	Wastewater
William K. Russell	Wastewater
James A. Newbold	Wastewater
Kater F. Morton	Wastewater
Glenn G. Vause	Wastewater
Steve Reavis	EMD
Pat Raper	EMD
Dave Marasco	EMD
Pat C. Durrett	NCDENR
James C. Pate	Wastewater
Victor W. L. Williams, Sr.	Wastewater
David L. Antinori	Wastewater
Earl E. Wooldridge	Wastewater
Roland Hinson, Jr.	Wastewater

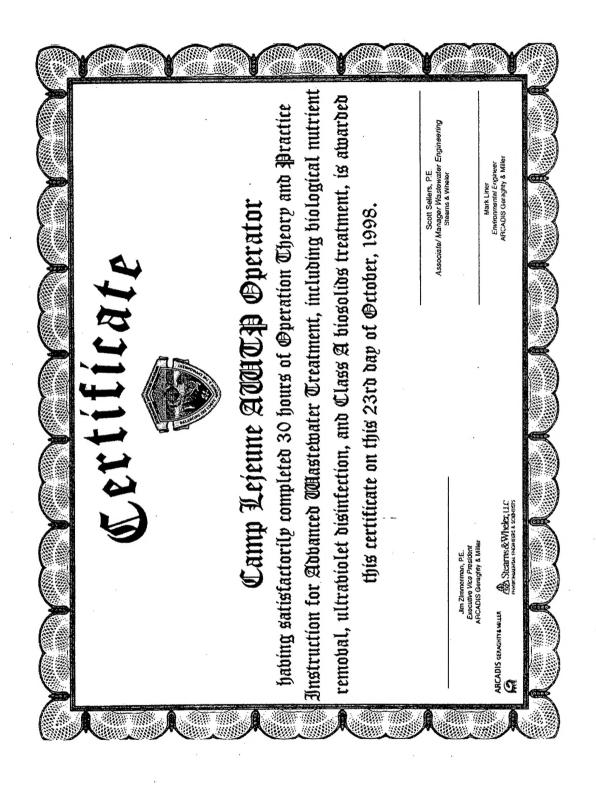


Figure 1. Certificate of Completion, AWTP Training

Table 2
Advanced Wastewater Treatment Plant Training Roster
October 26-30, 1998

	•
Name	Organization
Stanley L. Miller	Base Utilities
George W. Louis, Jr.	EMD, EQAS Lab
Richard D. Carrick	EMD, EQAS Lab
Sonny Scozzari	WWTP Shop 84
Mike Vincent	WWTP Shop 84
Kenneth D. Kellum	WWTP Shop 84
Gary H. Davis	EMD, Env. Planning
Preston E. Wilhite	WWTP Shop 84
Melburn J. Jones	WWTP Shop 84
Larry L. Olewine, Jr.	WWTP Shop 84
Anthony Paul Snodgrass, Jr.	WWTP Shop 84
Melvin S. Farland	WWTP Shop 84
John F. Kelleher	WWTP Shop 84
Billy Jones	WWTP Shop 84
Amos O. Booth	WWTP, Local APP
Roland Hinson, Jr.	WWTP
Leitha W. Hall	WWTP

Table 3
Advanced Wastewater Treatment Plant Training Roster
November 2-6, 1998

Name	Organization	
Gabriel Davila	Wastewater	
Robert Bardett	Wastewater	
Kyle E. Parris	Wastewater	
Robert Deppen	Lab	
David Ayers	Lab	
Alton O. Hudgins	Wastewater	
Charles Ritcher	Wastewater	
Billy Massey	Wastewater	

4

Name	Organization
Edward S. Sinclair	FMB
Wallace L. Carter	LANTDIV
Raymond K. Mawn	Wastewater
James L. Thompson	Wastewater
Stephen V. Crews	Wastewater
Randall Rhoades	Wastewater
Russ Colby	NCDENR-DWQ
Jim Bushardt	NCDENR-DWQ
James McArthur	EMD
Henry G. Comer	Wastewater
Barry J. Aldridge	Wastewater
Tom H. Kennedy	Wastewater
Carl Baker	Base Maintenance

2.0 Instructors Assessment of Training Program Effectiveness

The instructional plan provided for a combination of lectures and exercises requiring student participation and included opportunity for instructor lead discussions, questions and other student feedback, and reviews. Through this arrangement, instructors could indirectly assess the effectiveness of major training modules. Instructor assessment of the training program's effectiveness follow.

2.1 ATAD Training Assessment

The Autothermal Thermophilic Aerobic Digestion (ATAD) modules that were presented during the AWTP Training at Camp Lejeune went well. An overview of ATAD theory, experience, and operational procedures was presented to an audience of trainees that primarily consisted of plant operators, but also included laboratory personnel and NC State government environmental officials.

On a whole, the feedback on the ATAD modules was positive. The modules were informative and provided the essential information needed to operate the Kruger ATAD process. By the end of the training, the trainees were able to meet the objectives laid out at the beginning of each module. In general, the trainees were most receptive the discussion of operating theory and principles. And as far as the exercises go, These students tackled the problem sets enthusiastically. Most all of the trainees would work out the problem to the end and not stop until each exercise was 100% correct.

The review of the 503 sludge handling regulations and biosolids handling overview was the slowest part of ATAD training (probably due to the dry and non-concrete nature of the subject matter). Another area of improvement would be the presentation of material on the odor control unit; during the data collection period of module development, operation and maintenance data was not available from the vendor on the scrubber unit. As a result, instruction on odor control was lacking. Finally, through trial and error, it was determined that more front-end discussion was needed to specifically address complex issues in the exercises before the students started the exercises.

All in all, the ATAD modules were presented without great difficulty to a responsive group of trainees.

2.1 BNR and Ultraviolet Disinfection Training Assessment

The BNR portion of the Camp Lejeune wastewater operator training sessions consisted of five modules: (1) Introduction, (2) Operating Principles, (3) Operational Approaches, (4) Chemical Addition, and (5) Troubleshooting. Ultraviolet disinfection was presented in one module that covered background, operation, maintenance and troubleshooting. Each module was presented in a half-day training session. All modules made use of student exercises to reinforce the principles that were presented in the lectures.

The classes were made up of staff from the Camp Lejeune Advanced Wastewater Treatment Plant with a broad range of backgrounds. Some class members were licensed operators with experience in activated sludge plant operation. They came into the class with a good understanding of the principles of activated sludge plant operations. Other class members were not experienced operators and had only a rudimentary understanding of the activated sludge process. This range of experience levels presented a challenge to provide course materials that were stimulating and beneficial to the experienced operators without being overwhelming to the less experienced attendees. Comments from students following each week of training indicated that this challenge was met.

Following the first week of training, we made minor adjustments to the course material and exercises based on feedback received from the class. Certain important concepts identified during the first week were put on posters that were hung on the room walls, allowing easy reference by the students during the second and third weeks. These proved very helpful for reinforcing some of the basic concepts.

Feedback from the students indicated that most, if not all, felt that they came away from the course with some valuable new knowledge about biological nutrient removal and ultraviolet disinfection. The less experienced students learned more about the basic principles such as the forms of nitrogen and phosphorus that are found in wastewater and throughout the BNR process. They can now explain the specific process occurring in each basin at the facility, and describe the conditions necessary to make the processes work. The more experienced students are now able to perform certain process calculations that will help them assess, troubleshoot, and better operate the BNR process. They also have a specific listing of troubleshooting approaches to use when operational problems occur.

Each class provided us with a warm reception, good classroom discussion, and a great effort to be attentive and learn all they could. They are to be commended for their efforts through a full week of intensive training. The week-long format was a good choice for this material and this group of students. The subject matter was complex enough that the important information could not have been presented in a shorter course. A longer course would have presented too much information for effective learning, though follow-up at a later date would certainly be beneficial.

Overall the course was very successful and the experience should be beneficial to the effective operation of the Camp Lejeune Advanced Wastewater Treatment Plant.

3.0 Participants Assessment of Training Program Effectiveness

At the conclusion of each week of training, each participant was asked to evaluate the effectiveness of the program, including materials and instructors. The evaluation form shown here as Figure 2 was distributed to each student at the conclusion of each week long training session. Consistent with the positive attitudes displayed throughout each training session, students took time to make constructively critical as well as complementary comments. Evaluations prepared by students at the conclusion of each week long session are included in Appendix A and are summarized below. In general, comments suggest that expected pay back from increased operating effectiveness, efficiency, and regulatory compliance is consistent with Department of Defense wide environmental security objectives. Student comments are summarized below with selective excerpts.

Evaluations from the first week indicated that 14 of 15 students completing evaluations found the material to be "just right for me". One student found the material "too advanced". Comments included:

Camp Lejeune Advanced Wastewater Treatment Operator Training Seminar October 26 - 30, 1998

Seminar Evaluation Form

- Possibly find out the mathematical background of participants (before start of training).
- I learned more about nitrification, denitrification, and phosphorus removal than I ever learned in any of the grade I, II, III, IV classes.
- Excellent presentation of materials, good material, very well related to WW at Camp Lejeune plant.
- . It was great, need more often.
- This seminar was much needed. I feel the instructors were knowledgeable, helpful
 and courteous. Would like to see more of this seminar again in a year or two.
- (With regards to instructors), I think one was good. One was great. I would like them as grade III or IV teachers.

In general, this group of students seemed pleased with the opportunity to attend and expressed satisfaction with the value they perceived from the materials covered.

All 16 students completing the evaluation following the second week of training found the material "just right". Comments included:

- All instructor presentations were excellent...best I've heard in a long time.
- Excellent, thoughtfully developed, professionally presented.
- While we are doing the exercises, you are still explaining the subject (suggested improvement).
- Only wish that this school was given at a much earlier date.
- This is one of the most informative schools that I have ever attended.

- (Suggestions to include trips to plant site to relate process flows to classroom material)
- (Expression of need to include more time for lab testing)

The students from this session expressed satisfaction with course content and the quality of instructors. They provided useful comments regarding improvements that can be made to future versions of this course.

Eighteen of 19 students completing the evaluation at the conclusion of the third week of training indicated the seminar was "just right for me." One student found "most of the course was very good" but indicated "math, somewhat hard." Other comments included:

- Excellent instruction.
- Excellent course in both presentation and content.
- This is the best wastewater training seminar I have attended.
- . A seminar such as this is more meaningful with a lab day at a WWTP.
- Too much material in too short of time! Class should be extended.
- (Suggestion to add more details regarding permits, collection system and primary and preliminary systems and reduce math requirements)

Again, all students expressed satisfaction with course content and quality of instructors. Evaluations from this session incorporate positive feedback from preceding groups as reflected in comments from one of the plant managers, "My personnel had great and good things to pass on to myself about the entire course when I questioned them".

The 50 completed evaluations collected are included in Appendix A. Comments in conversation with individual students following each session support the satisfaction expressed in Appendix A. At least one of the representatives from the North Carolina Department of Environment and Natural Resources expressed strong approval of the material and praise to Camp Lejeune officials for providing the training to the AWTP operators.

4.0 Conclusions and Recommendations

The objective "to develop and present a process specific biological nutrient removal (BNR), ultraviolet disinfection, and Class A biosolids treatment training seminar providing an overview of BNR, ultraviolet disinfection, and Class A biosolids operational theory and practice with an emphasis on operational monitoring and control" was met without exception. Routine coordination with Camp Lejeune and U.S. Air Force officials ensured that interim milestones were understood and met. Minor adjustments, where/when needed, were discussed and agreement reached before impacts affected the project. The project was presented as a poster session in the military affairs section at the annual fall 1998 meeting of the American Institute of Chemical Engineers and an abstract has been submitted for the National Defense Industrial Association's 25th Environmental Symposium & Exhibition to be held in March 1998.

The training program was positively received with all participants expressing satisfaction. Many also indicated the perceived need to conduct similar training and/or refresher training in the future. Periodic assessment of AWTP operations staff skill level is recommended with remedial training as appropriate. Review of AWTP operational efficiency pre and post future training will provide data to direct focus of future training and facilitate assessment of training impact on routine operation including pay back of training investment.

Appendix A

Student Evaluations

Appendix A-1 October 19-23, 1998

Appendin A-1

Camp Lejeune Advanced Wastewater Treatment

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

م

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail? No.
Were the exercises helpful? Yes
Would you suggest any changes to improve the exercises? No
Please provide any other comments you wish to share on the wastewater training seminar.
•

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Both INSTRUCTORS was very Good

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail? TERTIARY FILTERS - 5+M Were the exercises helpful? YES
Would you suggest any changes to improve the exercises? POSSIBLY FIND OUT THE MATHMATICAL BACKGROUND OF PARTICIPANTS - INCLUDE A FIELD DAY AT SITE TO ADDRESS INDIVIDUAL CONCERUS IN EACH TRAIN Please provide any other comments you wish to share on the wastewater training seminar. THANKS FOR THE OPPORTUNITY TO ATTEND
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? BOTH WERE EXCEUENT - GREAT
KNOWLEDGE DE SURTECT MOTED

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:

Too basic

Just right for me

Too advanced

Are there any topics that were covered in too much detail? No

Are there any topics that should have been covered in more detail? No

Were the exercises helpful? YES

Would you suggest any changes to improve the exercises? No

Please provide any other comments you wish to share on the wastewater training seminar.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

I FELT THAT BOTH INSTRUCTORS DID A VERY GOOD JOB.

I LEARNED MORE ABOUT NITRIFICATION, DENITRIFICATION, AND

PLOSPHORUS REMOVAL THAN I EVER LEARNED IN ANY OF THE

GRADE I, II, III CLASSES, ALSO OBTAINED ALOT OF KNOWLEGE

GN ATAD. THANK YOU VERY MUCH

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar wa	S
Too basic	
Just right for me	١
Too advanced	

Are there any topics that were covered in too much detail? No

Are there any topics that should have been covered in more detail?

Were the exercises helpful? VERY MucH

Would you suggest any changes to improve the exercises?

Please provide any other comments you wish to share on the wastewater training seminar.

IT WAS VERY Thorough + helpful

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

They WERE VERY KNOWLEDGEAble AND INTELIGENT. In give Them AN A+

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:

Too basis

Just right for me
Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
Were the exercises helpful? YeS
Were presented - (ceep up Good work !!
Places provide any other comments you wish to share on the wastewater training seminar.
excellent prisentation & materials, Good
material very Well Related to WW
excellent prisentation à materials, Good material, very well related to ww at camp Léjeune pant

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Very Professional, excellent TORMAL and MANUALS Were great.

Good Class exercies presented By Both Instructors, Good Lectures, Keep UP the extension of the individual instructors. Good Lectures, Keep UP the

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:
Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
Were the exercises helpful? YeS
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training semin Itwas great, Need more byten.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

NeNe

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This	seminar	was:
------	---------	------

Too basic

Just right for me

Are there any topics that were covered in too much detail?

Are there any topics that should have been covered in more detail ? $N^{\mathcal{O}}$

Were the exercises helpful?

Would you suggest any changes to improve the exercises?

Please provide any other comments you wish to share on the wastewater training seminar.

VERY INFORMATIVE

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

THEY WERE VERY GOOD, ENJOYED THE TRAINING

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was: Outstanding
Too basic
Just right for me
Too advanced
Are there any topics that were covered in too much detail? NO, ALC MATORIAL COVER
was persect.
Are there any topics that should have been covered in more detail?
Were the exercises helpful? Yes, pekhaps more math on homework.
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminar.
This seninar was much needed. I feel the instructors were
Knowledgeable, helpful A videouations. Would Like to see more
This senimar again in a year or Two.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

elp

we appreciate the opportunity to present this seminar at Camp Lejeune. Please take a level minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was:
Too basic
Just right for me
Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail ? \mathcal{N}
Were the exercises helpful? Yes
Would you suggest any changes to improve the exercises ? $\sim \mathcal{D}$
Please provide any other comments you wish to share on the wastewater training seminar.
•
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
The Instructors IThink did A Real
Good Job in Their Presentations

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:
Too basic
Just right for me
Loo advanced

Are there any topics that were covered in too much detail? $m\partial$

Are there any topics that should have been covered in more detail? WO

Were the exercises helpful?

Would you suggest any changes to improve the exercises? Mo

Please provide any other comments you wish to share on the wastewater training seminar.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

24 Viola Wellen

Anthrope 1

Camp Lejeune Advanced Wastewater Treatment

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:

Too basic

√ Just right for me

Too advanced

Are there any topics that were covered in too much detail? N_{δ}

Are there any topics that should have been covered in more detail? $\sqrt{\sigma}$?

Were the exercises helpful? Yes

Would you suggest any changes to improve the exercises? No

Please provide any other comments you wish to share on the wastewater training seminar.

Probably need to Come another Week just for more knowledge + Understanding

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Job Well Done

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:

Too basic Just right for me Too advanced

Are there any topics that were covered in too much detail? \wedge

Are there any topics that should have been covered in more detail?

Were the exercises helpful? \sqrt{e}

Would you suggest any changes to improve the exercises? / 100

Please provide any other comments you wish to share on the wastewater training seminar.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

I think both were good. Due great.

One well improve even more with more timo teaching. They were very help to me, I would like them as a grade I as teacher

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail? Yes the BNR section
Were the exercises helpful? Yer
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminar. Avery well presented course

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Operator Training Seminar October 19 - 23, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:
Too basic
Just right for me
Too advanced
Are there any topics that were covered in too much detail? N^o
Are there any topics that should have been covered in more detail?
Were the exercises helpful? \mathcal{L}^{ζ}
Would you suggest any changes to improve the exercises ? \mathcal{N}^{ϱ}
Vocale you suggest any changes to improve the exercises to
The state of the state of the superior training comings
Please provide any other comments you wish to share on the wastewater training seminar.
· ·

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? N^{o}

Appendix A-2
October 26-30, 1998

Campile Provance Wastevater Incament Operator Training Sembar October 28 - 30 (1998)

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was:
Too basic
Just right for me <u>Excellent</u> Too advanced
Are there any topics that were covered in too much detail ? No
Are there any topics that should have been covered in more detail ? No
Were the exercises helpful? Very HELPFUL
Would you suggest any changes to improve the exercises ? Mose Time, Maybย
Please provide any other comments you wish to share on the wastewater training seminar.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? ALL INSTRUCTIONS PRESENTATION WERE

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? ALL INSTRUCTIONS PRESENTATION WERE Excellent, A purpose, the objectives the students learn, lesson plans traving Aids etc. and Knowledge were the best I've heard in a long time.

Camp Lejeune Advanced Wastevaler Treatment Operator Training Sempar. 35

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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Camp Legeune Advanced Wastevaler Déament . Operaior Training Samnar Operaior 26:430, 1998

We appreciate the opportunity to present this seminar at Ca	amp Lejeune. Please take a few
minutes to complete this evaluation form. Your honest com	intents and suggestions will help
us improve future presentations.	in the second of
This seminar was:	* .
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Just right for me	
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Are there any topics that should have been covered in more	e detail ?
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Were the exercises helpful?	
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Would you suggest any changes to improve the exercises ?	?
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Please provide any other comments you wish to share on the	
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	presentel
Please comment on the presentation of the individual instru	ictors. Do you have any
suggestions for improving their presentations?	
Very knowledgeable, helpful.	
Very knowledge	

Camp Lejeune Advanced Wastewater Treatments

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
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Are there any topics that should have been covered in more detail?
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
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THE INSTRICKED WOULD USE D POINTER TO EXPLAIN THE SUBJECT ON THE SCREEN YOU COULD SEE MORE OF THE

Camp Lejeune Advanced Wastevale: Tréatment Operator Training Seminar তালটাল 26 = ২০ বংগুঃ

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
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Too basic Just right for me VES
Too advanced
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Would you suggest any changes to improve the exercises ? $$
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Campileleine Advanced Wastevale: Treament Operior Training Seminar Operior 26 - 30 1998

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a ferminutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
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Were the exercises helpful?
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Please comment on the presentation of the individual instructors. Do you have any
suggestions for improving their presentations?
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Gamo Lereune Advanced Wastevater, Treament Operator Training Seminar Occider 26 – 30, 1998

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
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Please provide any other comments you wish to share on the wastewater training seminar.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Campleeine Advance d Wasiewaier licament

Operator Training Seminar Opinior 26 - 30 1998

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
Were the exercises helpful? YES
Would you suggest any changes to improve the exercises ? ADD のルモ CR TWO MONC
Please provide any other comments you wish to share on the wastewater training seminar.
THIS IS ONE OF THE MOST INFORMATIVE SCHOOLS THAT I HAD EVER ATTENDED. (THIS INCLUTES WATER, WASTONATOR, + COLLECTION SCHOOLS (OVER 16 YEARS OF COURSES)
sure the distribution of the Do you have any
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Scott & Mark HAVE DONE AN

CIUTSTANDING JOB IN PRESENTING THE

INFORMATION, IN A WAY, THAT TAKES AWAY ALDI

OF THE TECHNICAL "B.S." THAT IS GENERALLY PRESENTED

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Cample and Advanced Wastewaler Treatment

Operator maning Semirar October 26—301 1998

Seminar Evaluation Form

us improve future presentations.
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Just right for me
Too advanced
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Would you suggest any changes to improve the exercises? ルo
Please provide any other comments you wish to share on the wastewater training seminar
Joh well done
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
Ad well done Thank's

Camp Lerenne Advanced Wasiewaleaneament

Onesion Tranning Sarurai: - Onighar 26 – 50 1995

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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This seminar was:
Too basic
Just right for me
Too advanced
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Were the exercises helpful?
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

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Campilgeone Advanced Wastewater Treatment

Operator 17 athing Seminar: "" October 26 - 30, 1998

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail ? $\mathcal{N}^{ \mathcal{V}}$
Are there any topics that should have been covered in more detail?
Were the exercises helpful?
yes .
Would you suggest any changes to improve the exercises? More problem solving (trouble shooting)
Please provide any other comments you wish to share on the wastewater training seminar
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
Pretty good and very brooks knowledable.

Camp Lejeure Advance Wastewate: Treatment Operator Training Seminar Operator 26 - 30 1998

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a rew minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was: Too basic Just right for me VERY Good Class Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
Were the exercises helpful? VERY HEIPTUL
Would you suggest any changes to improve the exercises? Some FLELD TRANING OUT TO SHOW PARTS FIEID TRIPS TO PLANT - ACT-ING SITE PIPING ECT. Please provide any other comments you wish to share on the wastewater training seminar.
VERY GOOD CHSS THANK YOU
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? INSTRUCTORS, WELL VERY WELL PREPARIED FON CLASSES INSTRUCTORS, WELL VERY WELL PREPARIED FON CLASSES INSTRUCTORS, WELL VERY WELL PREPARIED FON CLASSES INSTRUCTORS, WELL VERY WELL TAIKING ABOUT UNSTRUCTORS WOULD VERY FRIENDLY THUMBERS. ENJOYED CLASS, WOULD LIKE SOME MORE TRAINING ON PLANT AFTOR LIKE SOME MORE TRAINING ON PLANT AFTOR
THAT GOTS GOING, A RE FRESHYL COURS

Gamplegevine Advanced Wastewater Tradinate Operator Francis Sentiaer October 26 - 89, 1998

Seminar Evaluation Form

We appreciate the opportunity to present this s minutes to complete this evaluation form. You us improve future presentations.	eminar at Camp Lejeune. Please take a few r honest comments and suggestions will help
This seminar was: Too basic Just right for me Too advanced	
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Were the exercises helpful?	
Would you suggest any changes to improve th	e exercises? Wo
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Please comment on the presentation of the incongestions for improving their presentations? The INSTRUCTORS WERE U presented their respective mofessional manar. They to your company.	eny Knowledgable - They material in a very

Mile Vinnet

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
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Are there any topics that should have been covered in more detail?
Were the exercises helpful?
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Would you suggest any changes to improve the exercises ?
-12
Please provide any other comments you wish to share on the wastewater training semina
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Campile Pune Advanced Wastevater Treament Operator Training Sential Operator 26 ± 30, 1993

Seminar Evaluation Form

This seminar was:
Too basic Just right for me OK
Too advanced
100 advanced
Are there any topics that were covered in too much detail? NO
Are there any topics that should have been covered in more detail? SANT FILTER OPERATIONS WHERE NOT COVERED
Were the exercises helpful? Yes, The EXERCISES Where A LOI MORE
Explainable then therious to the courses
the second of the overline of the overline of
Would you suggest any changes to improve the exercises: Yes, More Time on SampLing Roceedure and How Please provide any other comments you wish to share on the wastewater training seminar.
Please provide any other comments you wish to share on the wastewater training seminar.
The Trapping Time should have been tweeks Long To Inchude Actual Lab Testing of MLSS, MLUSS
To Inchude Actual Lab Testing of Many
CoD, CoD, Coliforn
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
LNS TENES FACE
OUTSTANDING PRESENTATION, BOTH INSTANTION HAVEN THE
MATERIAL FAIRLY WELL And Did A good Job of RESEARCHING
The Components And Their Openations.

Camplequie Advanced Wasievaler Ineament

Operator Training Seminar: - October 26#30, 1998

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail? FILTERS, more metal, of total,
Were the exercises helpful? 15
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminal
UERY COOD INSTRUCTORS
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Evaluating Application of Innovative Technologies to the Operation of a Wastewater Treatment Plant Delivery Order 5304

Appendix A-3 November 2-6, 1998

Camp Legerne Advanced Wastewater Treatment Occidor Deming Service

Ve appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few ninutes to complete this evaluation form. Your honest comments and suggestions will help is improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
No .
Are there any topics that should have been covered in more detail? I miss some, not your fault, But what I attended were great
Were the exercises helpful? 역은
Would you suggest any changes to improve the exercises? Refer in 12 months for us if Pessible
Please provide any other comments you wish to share on the wastewater training seminar.
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
The tructor covered well and come ocross well
with information my personnel had begreat of good
thing to pass on tomyself about the entire
Course when I greationed them.
47 / Struct (USI)

Camp Leeune Advanced Wastewater Tradinant:

Seminar Evaluation Form

This seminar was:
Too basic
Just right for me
Too advanced
Are there any topics that were covered in too much detail?
\mathcal{N}
Are there any topics that should have been covered in more detail?
1-
No
Were the exercises helpful?
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Would you suggest any changes to improve the exercises ?
SHORTEN TIME ON SOME EXERCISES
Please provide any other comments you wish to share on the wastewater training seminar.
I have head very frost positive comments from operators and pleased with the comment material and presentation
have rune very for all of a presentation
operators and pleased with the course material and flower
and the second s
Please comment on the presentation of the individual instructors. Do you have any
suggestions for improving their presentations? I was not present for the ATAD portion, but The ATAD Portion but
mas in great for
Satt DD see good Mesentation of BAR and UV
Don alla a long of the training.
Scott did a very good presentation of BNR and UV Sessions. He was very knowledgable for the training.
1363-60

Camp Leeine Advanced Wastevater Treatment waster training Service

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar	was:	
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Too basic

Just right for me MOST OF The Course was ving good.

Too advanced MATH, Some what. HARO.

Are there any topics that were covered in too much detail? كرى

Are there any topics that should have been covered in more detail ? $_{NO}$

Were the exercises helpful? yes, very much so.

Would you suggest any changes to improve the exercises? A LiTte more Time on The

Please provide any other comments you wish to share on the wastewater training seminar.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Gami Leenie Advanced Westewater Treatment:

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This	sem	inar	was:
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Too basic

Just right for me

Too advanced

Are there any topics that were covered in too much detail?

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Are there any topics that should have been covered in more detail?

Just fine

Were the exercises helpful?

Ves

Would you suggest any changes to improve the exercises?

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Please provide any other comments you wish to share on the wastewater training seminar.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

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Camp Leeine 4: (vanced Visclevisie: Tresiment) Comago Training Semilar

Seminar Evaluation Form

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We appreciate the opportunity to present this seminal at Camp Lejeune. I leads take a return the appreciate the opportunity to present this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I leads take a return this seminal at Camp Lejeune. I lead to the legeune and the legeune and the legeune and this seminal at Camp Lejeune. I lead to the legeune at the legeune and the legeune and the legeune at the legeune
This seminar was: Too basic Just right for me Too advanced
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Were the exercises helpful? Yes
Would you suggest any changes to improve the exercises ? $\mathcal{N}\mathcal{O}$
Please provide any other comments you wish to share on the wastewater training seminar. Recommend Course be tought again after one Year of plant operation.
· <u>· · · · · · · · · · · · · · · · · · </u>
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Excellent Course in Lother presentation and Content

Camp Leeune Advanced Was evelor Treatment organi Taning Semper

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

This seminar was:

Too basic

Just right for me

Too advanced

No Are there any topics that were covered in too much detail?

Are there any topics that should have been covered in more detail ? $^{
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Very Were the exercises helpful?

Would you suggest any changes to improve the exercises?

Please provide any other comments you wish to share on the wastewater training seminar.

Very 2002 CDOrse-10 help unstand more
About the new Plant!

Please comment on the presentation of the individual instructors. Do you have any

suggestions for improving their presentations? Vert 300 L: 05truiter

Express them Selt vert throughly And

Und Standaby! En Jol Cookse Very moch!

Camp Leeune Advanced Wastevaler Treamsit operator Training Sembar 1

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail ?√0-
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Were the exercises helpful?
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminal

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Camp Leeine Advanced Wasteveter Treatment ලංකුම්ත (ලේඛාල දින්වෙම්)

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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Too	ha	ai,
1 (1()	1174	511

Just right for me

Too advanced

Are there any topics that were covered in too much detail?

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Are there any topics that should have been covered in more detail?

NO

Were the exercises helpful?

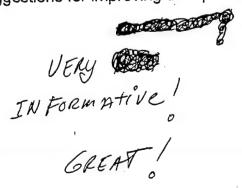
Yes! VERY!

Would you suggest any changes to improve the exercises?

Please provide any other comments you wish to share on the wastewater training seminar.

Longer Training SESSION!

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?



Camp Leeine Advanced Vasievaler Ireament operator Tennig Sember

Seminar Evaluation Form

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.

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Too basic

Just right for me

Too advanced

Are there any topics that were covered in too much detail ? $\sqrt{\iota}$

Are there any topics that should have been covered in more detail?

Were the exercises helpful? Yes

Would you suggest any changes to improve the exercises ? $\int\!\!\!\!/\!\!\!\!/_{\mathcal{O}}$

Please provide any other comments you wish to share on the wastewater training seminar.

This is the Best Wastewater training seminar I have attended.

Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Both Instructors were very professional + instructive in their presentations.

Both did a great job.

Camp Leene Advanced Wastevater Treatment operator Francio Service: 1

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
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Would you suggest any changes to improve the exercises ?
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Both mstructors wave Vacy Professional

Camp Legure Advanced Westewater Treatment Oregin Tairing Semier

Seminar Evaluation Form

us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail ? $\mathcal{N}_{\mathcal{S}}$
Are there any topics that should have been covered in more detail? $\mathcal{N}_{\mathcal{O}}$
Were the exercises helpful? Willallow & guith review of
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminar. We were lucky ie > we got to see the plant a seminar such as this is more meaningful with a lab day at a wwTP.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? None - presentations were good (not too long & informative)
Thanks por the donuts doffee
57

Camp Lereme Advanced Wastevater Treatment occator training Sermar

Seminar Evaluation Form

seminar at Camp Leieune. Please take a few

We appreciate the opportunity to present this seminar at camp Edjeans. These takes a reminutes to complete this evaluation form. Your honest comments and suggestions will hele us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail? Math Exercises
Are there any topics that should have been covered in more detail ? $\bigvee_{\mathcal{D}}$
Were the exercises helpful? Ves
Would you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminar Manual is very clear and helpful.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Excellent

Camp Leeune Advance Was evere Treament Operator Tranng Semilar

Semmar Evaluation 1 5
We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
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Were the exercises helpful?
Would you suggest any changes to improve the exercises ?
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

Camp Lejoure Advanced Was evaler Tredinent Opera Training Service

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
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Were the exercises helpful?
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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?

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Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Dub has what would have a property with the way when he was a property with the manufactured heady and the m	
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Camp Leeune Advanced Wastewater Treatments; Operator Transposember

Seminar Evaluation Form

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Seminar Evaluation Form

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minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
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Are there any topics that should have been covered in more detail? No
Were the exercises helpful?
Would you suggest any changes to improve the exercises? Keep Them as They o
Please provide any other comments you wish to share on the wastewater training seminar very good.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations?
both were very through & very knowledgeable in their presentations. Maybe some video's.
Very Impressed!

Camp Legeure Advanced Wastewater Treatment: Ocean Taming Service:

We appreciate the opportunity to present this seminar at Camp Lejeune. Please take a few minutes to complete this evaluation form. Your honest comments and suggestions will help us improve future presentations.
This seminar was: Too basic Just right for me Too advanced
Are there any topics that were covered in too much detail?
Are there any topics that should have been covered in more detail?
Were the exercises helpful?
Would you suggest any changes to improve the exercises ? $$
Please provide any other comments you wish to share on the wastewater training seminar.
Please comment on the presentation of the individual instructors. Do you have any suggestions for improving their presentations? Normal This was the best class I have attended in a long time. Good feb., You Both new you subject well-

Camp Lecune Advanced Wastevater Treament oserio Tranno Senna

Seminar Evaluation Form

his seminar was:
oo basic
ust right for me rey much so
oo advanced
re there any topics that were covered in too much detail?
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The plants permit, maybe some onthine of Orllutin System, Primary and Pulmining systems. Vere the exercises helpful? yes, athough to much allest requirement for
Vere the exercises helpful? yes, athough to much allful legenenus for,
muth, could possemy ve reduced.
Nould you suggest any changes to improve the exercises?
Please provide any other comments you wish to share on the wastewater training seminar.
I was very pleased, the subject matter was very
appropriate for me.
I wonder it attendance was to be here, let them stay away, it
appropriate for me. I wonder if attendance was voluntary or not? I fine of the people really didn't want to be here, let then stay away, it Please comment on the presentation of the individual instructors. Do you have any
suggestions for improving their presentations?